

Establishment of the Kansai Mirai Financial Group



A New Financial Group Progressing Together with the Future of Kansai

Various structural changes are accelerating in Japan, including changes in the business environment driven by demographic composition and the evolution of technology, as well as the arrival of a new era of competition that reaches beyond industry boundaries. Regional financial institutions must adapt to these environmental changes and structure new business models that contribute even more to regional development.

In this environment, Kansai Mirai Financial Group (KMFG), a holding company in which Resona Holdings owns 51% of the equity, got its start under a new structure following the April 1, 2018 integration of Kansai Urban Banking Corporation, Kinki Osaka Bank and Minato Bank. Kansai Urban Banking Corporation and Minato Bank are new members of the Resona Group. We will make full use



(From left) Kazuhiro Higashi (Resona Holdings), Hiroaki Hattori (Minato Bank), Tetsuya Kan (Kansai Mirai Financial Group), Kazumasa Hashimoto (Kansai Urban Banking Corporation) and Koji Nakamae (Kinki Osaka Bank)

of their respective strengths and characteristics in collaborating to help make the Kansai area even more vital and economically strong.

A Key Player in the High-Potential Kansai Market

KMFG is the largest regional financial group focused on the Kansai market, which accounts for 16% of Japan's GDP. The deal further enhances the Resona Group's presence, with significant market share expansion in Osaka complemented by the addition of a large market share in Hyogo and Shiga, where the Resona Group was not well represented. KMFG customers also benefit from the integration as KMFG will continue to provide detailed regional services. Customers will also now have access to the Resona Group's unique solutions, such as its extensive network and trust and real estate capabilities.

Objective: Kansai Leadership in Name and Reality

KMFG will deepen the relationships with customers and regional communities that its group banks have developed over many years. It also intends to be a leading financial group in Japan, as well as the largest regional financial group in Kansai, where motivated employees can work with pride.

Management Principles

As a financial group progressing together with Kansai's future,

- Grow with our customers
- Create a prosperous future for communities we serve
- Make innovative changes for continuous evolution

In addition, KMFG will quickly maximize synergies from integration and increase service quality to structure a new retail financial services model under the following three pillars. We will contribute to strengthening the Kansai economy.

1. Contribute to the development and invigoration of regional communities

KMFG will make the most of its operating base and ability to deliver services to customers by sharing the strengths the three banks have developed. Specifically, KMFG will become a single-source provider of financial services and solutions that customers need because it will be able to provide a broad array of information and succession solutions using the Resona Group's trust and real estate capabilities.

2. Enhance productivity and customer convenience simultaneously

KMFG will fully leverage the Resona Group's collective expertise in operational reforms with emphasis on improving productivity through digitalization and spending more time consulting with customers. KMFG will also benefit

fully from the integration of administrative processes and systems by concurrently reducing its overall system expenses and using the most advanced technologies of the Resona Group's shared services.

3. Raise profitability, efficiency and soundness as one of the leading regional financial groups in Japan

KMFG's goal is to become a regional financial institution with a powerful presence in the vibrant, high-potential Kansai area. Over the next five years, it will take advantage of economies of scale with the objective of being a leading regional bank in the core business areas presented in the medium-term management plan.

In May 2018, KMFG announced its first medium-term management plan (Create the "Future") for the three years ending March 2021. The most important aspects of this plan are (1) construction of a strong, collaborative system for the three banks through business integration, (2) regional contribution through strengthened "face-to-face" functions as a regional financial institution and (3) implement the merger between Kansai Urban Banking Corporation and Kinki Osaka Bank and system integration successfully. The objective of the plan is to make KMFG a banking group considered absolutely essential by its customers. KMFG shares the Resona Group's values and objective of being a "Retail No. 1" financial services group and will evolve into a leading Kansai regional banking group in both name and reality.

Corporate Summary

(As of April 1, 2018)

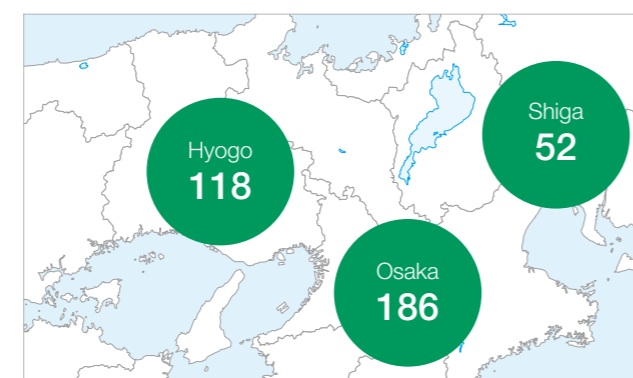
Corporate Name	Kansai Mirai Financial Group, Inc.
Head Office	2-1, Bingomachi 2-chome, Chuo-ku, Osaka, Japan
Representatives	Tetsuya Kan, Representative Director and Executive President Kazumasa Hashimoto, Representative Director and President (President of Kansai Urban Banking Corporation) Koji Nakamae, Representative Director and President (President of Kinki Osaka Bank) Hiroaki Hattori, Representative Director and President (President of Minato Bank)
Governance Structure	Company with audit and supervisory committee
Date of Incorporation	November 14, 2017
Major Shareholder	Resona Holdings, Inc. (51%)
Share Listing	Tokyo Stock Exchange, First Section

Operating Base and Branch Network

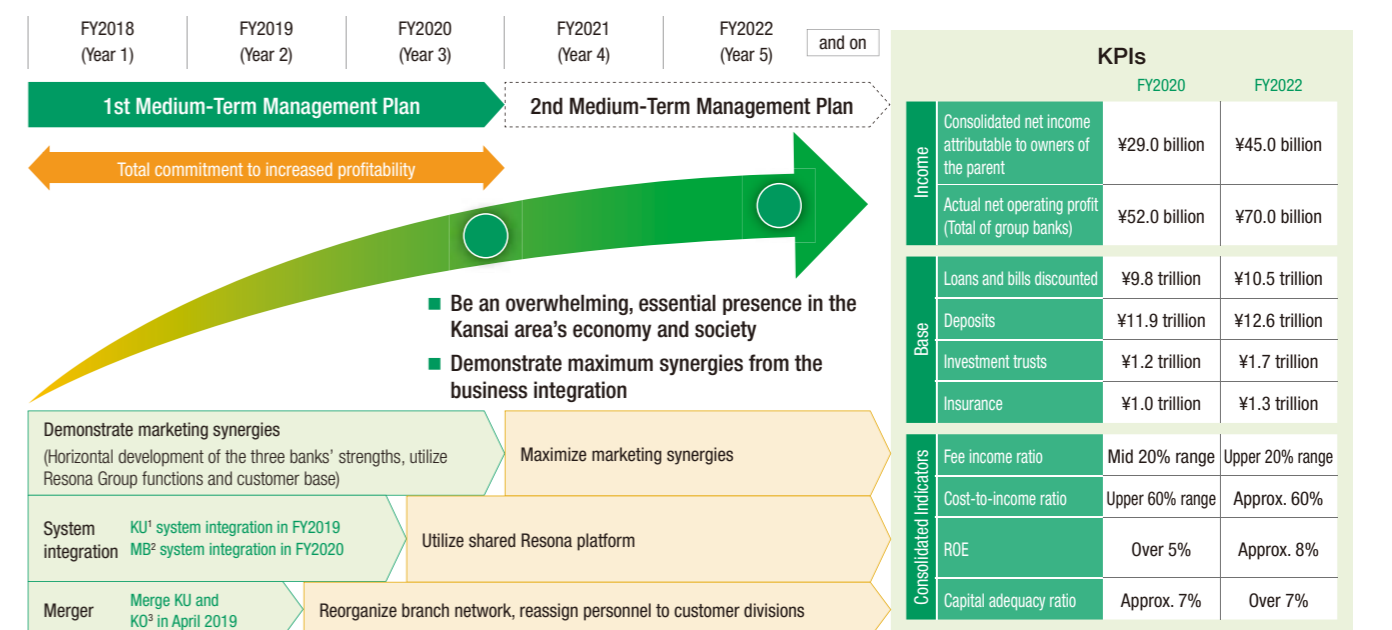
(As of March 31, 2018)

	Loans and Bills Discounted (Trillions of yen)	Deposits (Including NCDs) (Trillions of yen)	Employees	Manned Branches
Kansai Urban Banking Corporation	3.9	4.2	2,536	155
Kinki Osaka Bank	2.4	3.3	2,152	118
Minato Bank	2.5	3.2	2,246	106
Total of three banks	8.9	10.8	6,934	379

Manned Branches



Overview of Medium-Term Management Plan



1. Kansai Urban Banking Corporation 2. Minato Bank 3. Kinki Osaka Bank